

## General Assembly

Nineteenth session

Gyeongju, Republic of Korea, 8-14 October 2011

Provisional agenda item 10(b)

A/19/10(b)

Madrid, 21 July 2011

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### Administrative and statutory matters

#### (b) Financial situation of the Organization

Annexes:

- I. Statement of contributions due from Full and Associate Members at 30<sup>th</sup> June 2011
- II. Appropriations authorized for 2011 by main programmes and sections
- III. Revised appropriations for 2011 in accordance to new structure
- IV. Plan of expenditure for 2011 in accordance to new structure
- V. Consolidated cash position at 30<sup>th</sup> June 2011 in Euros
- VI. Consolidated cash position at 30<sup>th</sup> June 2011 in U.S. Dollars

The General Assembly at its eighteenth session (Astana, Kazakhstan, 2009) approved a budget of EUR12,767,000 for the 2011 financial year [A/RES/572(XVIII)]. The level of contributions to be received in 2011 from all of the Full, Associate and Affiliate Members was established at EUR11,723,000 [A/RES/573(XVIII)].

#### a) Estimated Budgetary Income and Expenditure for 2011

1. Following the recommendation of the Eighteenth General Assembly (Astana, Kazakhstan, October 2009) that care be taken to ensure that the programme of work and budget is executed according to the income received, the Secretary-General, in accordance with Provision 3.04 "Plan of Expenditure" of the Detailed Financial Provisions and with the practice in previous years, has prepared an "estimate of income and expenditure" for the financial year 2011 in the light of the approved appropriations and forecast income, and taking into consideration the experience of previous financial years.
2. At its eighteenth session, the General Assembly approved a budget of EUR12,767,000 for the financial year 2011.
3. The following table establishes a comparison between income and approved appropriations and also provides at 30<sup>th</sup> June 2011 an updated estimate of income receivable, and limits expenditure to a level consistent with that amount compared to the plan of expenditure as of 28<sup>th</sup> February 2011 submitted to the ninetieth session of the Executive Council held in Mombasa, Kenya, 19-21 June 2011. As shown, the result for the financial year would be in balance with the overall financial situation, taking into account the amount available in the Working Capital Fund and the foreseeable amount of income from arrear contributions.

**2011 INCOME AND EXPENDITURE PLAN**  
 (all figures in Euros)

	<u>INCOME AND APPROVED APPROPRIATIONS</u>	<u>ORIGINAL ESTIMATED INCOME AND EXPENDITURE</u>	<u>REVISED ESTIMATED INCOME AND EXPENDITURE</u>
		<u>PLAN (1)</u>	<u>PLAN (2)</u>
<b>INCOME</b>	<b>12,767,765.12</b>	<b>11,233,000.00</b>	<b>11,433,000.00</b>
- Contributions of the Members (Full, Associate and Affiliate)	11,723,765.12	10,393,000.00	10,470,000.00
- Allocation from sundry income	576,000.00	470,000.00	536,000.00
- Allocation from Publications account	468,000.00	370,000.00	427,000.00
<b>EXPENDITURE</b>	<b>12,767,000.00</b>	<b>12,155,000.00</b>	<b>12,300,000.00</b>
<b>DIFFERENCES</b>	765.12 (3)	(922,000.00)	(867,000.00)
<b>TRANSFER FROM THE WORKING CAPITAL FUND</b> .....		922,000.00	867,000.00
<b>ARREAR CONTRIBUTIONS</b> .....		1,200,000.00	1,000,000.00
<b>RESULTS OF THE FINANCIAL YEAR</b> .....		278,000.00	133,000.00

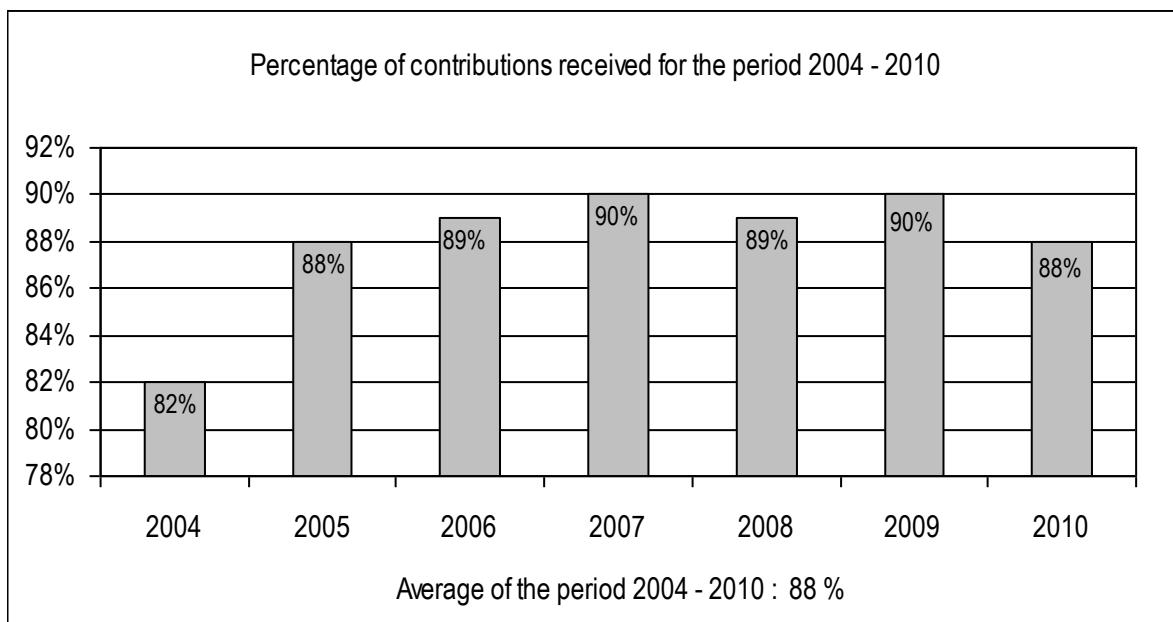
(1) As of 28<sup>th</sup> February 2011  
 (2) As of 30<sup>th</sup> June 2011  
 (3) This amount results from adjusting the contributions of the Affiliate Members (EUR766.12) and the adjustment of the contributions of Full and Associate Members (-EUR1.00).

4. As of the date of this document, the plan of income and expenditure established by the Secretary-General shows slight changes in the income estimates with regard to the plan submitted as of 31 May 2011 in document CE/90/5(a) Add.2 submitted to the Executive Council. In view of the income received up to date, income estimates have increased to EUR11,433,000 (being EUR11,233,000 previous estimation) and expenditure estimates (EUR12,300,000) have been also been increased with respect to the previous estimation (EUR12,155,000).

5. The forecasts of income receivable, the proposed level of expenditure and the result for the financial year are analysed below.

### Income

6. Income from contributions likely to be received in the current financial year has been re-estimated at EUR10,470,000, i.e., 89 per cent of total assessed contributions. This estimate is based on the average percentage of contributions received in the past two years (see graph 1), brought up to date using information on income actually received as of 30<sup>th</sup> June 2011.

**GRAPH 1**

7. Budgetary income, including contribution arrears received as of 30<sup>th</sup> June 2011 amounts to 10.3 million euros (10.2 and 9.7 million euros in 2009 and 2010) consistent with income projection. If projections were exceeded, the Secretary-General is in favour of recognizing 2011 budgetary income only up to the level of EUR12,433,000, that is to say, up to the level of the budget approved for 2010, and that all budgetary income above this amount could be used to reduce the amounts allocated to the budget in 2011 from the Sundry Income reserve and from the Publications account.

**Expenditure**

8. Expenses in this financial year have been limited to EUR12,300,000 which amounts to 96 per cent of the approved appropriations. In accordance with the presentation by the Secretary-General to the 18th General Assembly contained in document A/18/14 "Management Strategy and Designation of the Management Team of the Secretariat" and with resolution A/RES/571(XVIII), the Executive Council, in decision CE/DEC/6(LXXXIX), approved the new programme structure proposed by the Secretary-General in accordance with the revised previous structure. The breakdown of appropriations for 2011 of the initial and revised structures is shown in Annexes II and III. Annex IV shows the distribution of budgetary allocations by programme and section for 2011 of the established expenditure plan.

Expenditures made to date (10.9 million euros) are in line with the plan of expenditure and expenditures in previous years (10.5 and 10.0 million euros in 2009 and 2010). If only disbursements are included, implementation amounts to 5.4 million euros. This budgetary implementation includes staff expenditure commitments for the entire year (8.3 million euros), the majority of commitments for Indirect Support to Members (Programme D) which represents 85% of the expenditure plan for this programme, and a level of commitments for activities of the programme of work (Programmes A, B and C) representing some 59% of the estimated expenditure for these programmes.

**Result of the financial year**

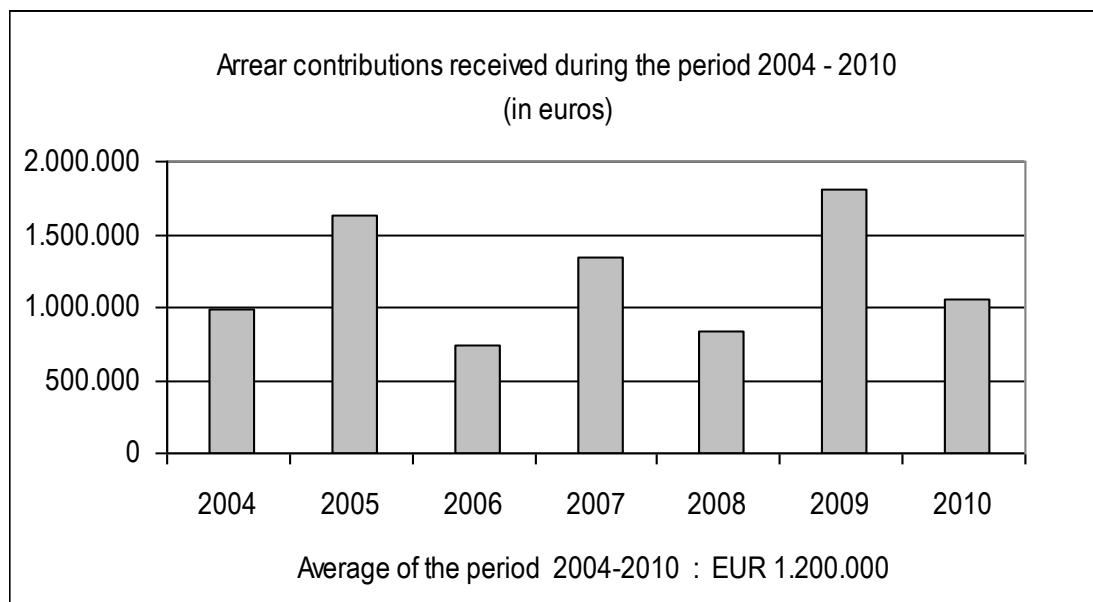
9. A cash shortfall of no more than EUR867,000 is now expected in 2011, which will be covered by an advance from the Working Capital Fund, and which will be reimbursed using arrear contributions received during the financial year as established in Financial Regulation 10.2(a) and (b). If the income

scenario is in line with the aforementioned projections, the difference between income (EUR12,433,000) and expenditure (EUR12,300,000) will amount to a positive amount of 133,000 Euros.

### **Arrear contributions**

10. Concerning income from arrear contributions, it has been cautiously estimated that an amount of around EUR1,000,000 could be received during 2011 based on the amount collected to date and on the level of income receipts during the previous year. This estimation is below the average level of collection for the past 7 years as shown in the following graph. The good performance over the past several years in terms of the prompt and on-time collection of contributions (an average rate of 88% over the period 2004-2010) is that of mechanically reducing – and this is a positive trend – the potential for the collection of arrears. Moreover, it should be kept in mind that those Members with arrears still outstanding are now mainly, though not exclusively, countries that have experienced in the past significant social or economic difficulties, sometimes combined with natural disasters. Therefore, despite the Secretariat's best efforts, and the good intentions of the Members concerned, many are simply not yet in a position to make a firm commitment to repay their contribution arrears or to adopt a suitable payment plan.

**GRAPH 2**



11. The Secretariat will persist in its policy of encouraging those Members that are in arrears with their contributions to present proposals for the payment of their arrears at least in instalments.

**b) Income and Expenditure results as of 30<sup>th</sup> June 2011**

(in Euros)

	<b>Revised Plan of Income and expenditure</b>	<b>Income and expenditure at 30/06/2011</b>
<b>BUDGETARY INCOME .....</b>	<b>11,433,000.00</b>	<b>9,806,005.08</b>
Contributions of Members .....	10,470,000.00	8,762,005.08
Other income .....	963,000.00	1,044,000.00
<b>EXPENDITURE.....</b>	<b>(12,300,000.00)</b>	<b>(10,913,699.89)</b>
Differences .....	(867,000.00)	(1,107,694.81)
Transfers from the Working Capital Fund .....	867,000.00	1,107,694.81
Income received from arrear contributions .....	1,000,000.00	502,942.92
Results .....	133,000.00	(604,751.89)

12. In regard to the payment of contributions, paragraph 12 of the Financing Rules attached to the Statutes stipulates the following:

*"12. The Members of the Organization shall pay their contribution in the first month of the financial year for which it is due."*

In compliance with the above rule, at 31 January 2011 contributions received from Members totalled EUR3,569,681.54, representing 30 per cent of the amount receivable from them (i.e. EUR11,723,765.12), compared with 19 per cent in 2010, and 28 per cent of the budget approved for 2011 (EUR12,767,000).

13. Income receipts at 30 June 2011 amount to EUR9,806,005.08 and represent 86% of the income estimates (EUR11,433,000) as shown in the plan of income and expenditure. The level of contribution receipts for the current year amounts to EUR8,762,005.08 and is slightly higher than in the two preceding years for the same period. However, arrear contributions received to date (EUR502,942.92) remain at a lower level than in 2009, year in which the previous General Assembly was held.

14. The implemented expenditure as of 30 June 2011 amounts to EUR10,913,699.89 out of which EUR5,432,422.12 have already been disbursed, furthermore EUR5,481,277.77 are already committed until year end, staff costs included.

15. Taking into account the expenditure implemented, the balance between income and expenditure shows a deficit of EUR1,107,694.81, even though current balance at treasure amounts to EUR4,373,582.96 if we only consider disbursements already carried out.

16. In the hypothetical case that no more income were received and no more commitments were made in 2011, it would be necessary to transfer the resulting deficit in the Working Capital Fund as shown in the table.

17. Nevertheless, considering the disbursements made as well as the income and expenditure forecast until the end of the year, it appears that the income and expenditure plan for 2011 will be accomplished, generating a small surplus, as per the plan of expenditure.

### **ARREAR CONTRIBUTIONS**

18. As of the date of this document the following arrear contributions have been received:

<b><u>FULL MEMBERS</u></b>	<b><u>Arrear contributions received</u></b>
Andorra	44,717.00
Argentina	171.39
Cambodia	15,012.57
Congo	51,381.51
Democratic People's Republic of Korea	30,000.00
Fiji	6,980.26
Gabon	27,156.51
Islamic Republic of Iran	61,561.00
Lao People's Democratic Republic	11,589.47
Madagascar	24,187.78
Mali	14,211.16
Nicaragua	29,524.50
United Republic of Tanzania	20,314.41
Uzbekistan	49,686.00
Yemen	11,509.50
Zimbabwe	<u>60,623.86</u>
	458,626.92
 <b><u>ASSOCIATE MEMBERS</u></b>	
Hong Kong	20,716.00
 <b><u>AFFILIATE MEMBERS</u></b>	
	<u>23,600.00</u>
<b>Total arrears received in 2011</b>	<b>502,942.92</b>
	<b>=====</b>

19. Annex I to this document shows a statement of contributions due from Full and Associate Members at 30<sup>th</sup> June 2011.

### **VOLUNTARY CONTRIBUTIONS**

20. As of the date of this document, euro-denominated voluntary contributions amounting to EUR546,811.30 have been received, as well as USD-denominated voluntary contributions amounting to 1,216,672.00, whose breakdown is as follows:

- USD974,157 from the United Nations Development Programme (UNDP) / the Spanish (MDG) Millennium Development Goals Achievement Fund (MDGF) for the implementation of the projects: "Desarrollo y Diversidad Cultural para la erradicación de la pobreza y la inclusión social" and "Conservación y gestión sostenible del patrimonio natural y cultural de Yasumi" in Ecuador, "Entrepeneurial Opportunities Networks for poor families" in Panama and "Sustainable Tourism for Rural Development" in Serbia;

- USD136,500 as final payment of a total contribution of USD273,000 from the United Nations Industrial Development Organization (UNIDO) for the implementation of the project “Demonstrating and Capturing Best Practices and Technologies for the Reduction of Land-sourced Impacts Resulting from Coastal Tourism”;
- EUR9,000 from “Casa África” for the sponsorship of the 2nd Tourism Investment Forum for Africa (INVESTUR) in the context of the International Tourism (FITUR) held in 2011 in Madrid.
- EUR65,000 from the Government of the Republic of Korea for the funding of projects within the framework of the Asia Activities Fund for the promotion of tourism in the least developed countries of the Asia-Pacific region;
- USD32,750 as a final payment of a total contribution of USD389,000 received from the Guilin Tourism Institute, People’s Republic of China, to design and implementation of a Diploma Programme in Hospitality Management.
- EUR28,344,30 as final payment of a total contribution of EUR573,539.26 from the Government of the Federal Republic of Germany for the project “Energy Efficiency in Thailand”;
- USD23,265.00 as partial payment of a total contribution of USD118,125 from the Government of Botswana for the implementation of the Tourism Satellite Account;
- EUR15,000 from the Tourism Board of Madrid, Spain, for the promotion of Sustainable Tourism and the achievement of the United Nations Millennium Development Goals;
- USD25,000 as partial payment of a total contribution of USD150,000 from the Regional Tourism Organization of Southern Africa (RETOSA) for the implementation of the “National Statistics Capacity Building Programme (NSCBP)” aimed at the Member States of RETOSA, raising disbursement to date for the project to the amount of 100,000 USD;
- EUR50,000 from the Hangzhou Tourism Commission, China for the implementation of the project “MICE Industry: Global Trends and Development Strategy for Hangzhou”;
- EUR20,000 from The European Travel Commission (ETC) to carry out a study on U.S. Outbound Travel Market”;
- EUR28,000 as final payment of a total contribution of EUR70,000 from (SEGIB) “Secretaría General Iberoamericana” to carry out the project “Estudio de la Oferta y la Demanda de Formación de los Recursos Humanos en el sector turístico en América Latina”;
- USD25,000 from the Projet d’Appui à la Croissance (PAC), Mali, for the coordination of the Project « Développement de l’écotourisme et la valorization des éléphants dans le Gourma » ;
- EUR35,100 from Tianjing Municipal Government, China, to carry out a high level training programme for tourism officials in Asia Pacific region;
- EUR150,000 as partial instalment of a total contribution of EUR598,978 from the Government of the Federal Republic of Germany for maintenance costs in Bonn of a UNWTO Consulting Unit in Biodiversity and Tourism;
- EUR146,367 as partial payment of a total contribution of EUR1,217,391 from the Government of the Federal Republic of Germany for the implementation of the project “Energy Efficiency for Sustainable Tourism in Pangandaran, Indonesia”;

### **Salary scales for staff in the Professional and Higher Categories**

21. The United Nations General Assembly, on 23 December 2010 approved for implementation, effective 1 January 2011, a new salary scale for staff in the Professional and Higher categories. This was notified to UNWTO by the International Civil Service Commission (ICSC).

22. The United Nations has decided to revise upwards by 1.37 per cent the base salary of officials in these categories on a "no-loss, no-gain" basis.

23. Simultaneously with the introduction of the revised base salary scale on 1 January 2011, post adjustment multipliers applicable at all duty stations were reduced by the same percentage so that the overall amount of remuneration (base salary plus post adjustment) remains unchanged, except minor adjustments due to rounding off.

24. The purpose of this measure is to limit variations in the multiplier which is established for each country depending on the cost of living and the value of the dollar against the local currency and which determines the amount of post adjustment payable and, in so doing, to prevent a surge in expenditure resulting from a possible decline in the value of the dollar against the local currency.

25. By virtue of Article 16 of the "Agreement between the United Nations and the World Tourism Organization" adopted on 23 December 2003, UNWTO agreed to accept the Statute of the International Civil Service Commission and to develop with the United Nations uniform standards of international employment.

26. Furthermore, the International Civil Service Commission (ICSC) has communicated to the UNWTO that at its 72nd meeting, the recommendation of the Advisory Committee on Post Adjustment Questions relative to the results of the cost-of-living survey in eight headquarter cities of United Nations agencies, including Madrid as the UNWTO's headquarter city, was submitted for approval.

The results of the Madrid cost-of-living survey, which was carried out in September 2010 by staff from the ICSC Secretariat, was a cost-of-living index for Madrid of 89.77 based on the New York reference index of 100 in June 2010, at the exchange rate of 1 USD = EUR0.787. This is equivalent to a Post Adjustment index for September 2010 of 146.27, representing an increase of 0.92 per cent in the Post Adjustment classification for Madrid.

However, the ICSC decided not to modify the post adjustment classification for Madrid due to the effect on Madrid's multiplier of the variation of the U.S. Dollar exchange rate regarding the Euro over the last few months being higher than the combined effect of the local inflation and the fluctuation of the other components in the post adjustment index. Therefore, this decision taken by the ICSC will not imply an increase in the salary cost of the staff in the Professional and higher categories.

27. The Executive Council at its 90<sup>th</sup> session held in Mombasa, Kenya on 21<sup>st</sup> June 2011 took note in its decision CE/DEC/5(XC).

28. Accordingly, the General Assembly is invited to take note of the new salary scale approved by the United Nations and applied by the Secretary-General with effect from 1 January 2011, in accordance with Staff Rule 33(1) and of the results of the cost-of-living survey conducted by the ICSC in Madrid.

**Salary scale for staff in the General Services in Madrid**

29. The International Civil Service Commission (ICSC) has notified UNWTO the new salary scale corresponding to the General Service category in Madrid in effect since 1<sup>st</sup> April 2011.

30. The revised scale shows an increase of 3.06 per cent over the previous net salary scale and represents 90 per cent of the variation of the consumer index price in Madrid over a period of 12 months (March 2010 – March 2011), in accordance with the procedure established by the ICSC and UNWTO to update the salary of staff under such category.

31. The cost of this salary revision has been estimated in 60,000 Euros in 2011. Taking into account the General Assembly did not contemplate any salary increase in the staff costs approved by the General Assembly for the 2011 budget, the corresponding additional costs will be offset by vacant posts.

32. The Executive Council at its 90<sup>th</sup> session held in Mombasa, Kenya on 21<sup>st</sup> June 2011 took note in its decision CE/DEC/5(XC).

33. Accordingly, the General Assembly is invited to take note of the new salary scale approved by the United Nations and applied by the Secretary-General with effect from 1 April 2011, in accordance with Staff Rule 33(1).

## ANNEX I

STATEMENT OF CONTRIBUTIONS DUE TO THE GENERAL FUND AT 30 JUNE 2011

ETAT DES CONTRIBUTIONS DUES AU FONDS GENERAL AU 30 JUIN 2011

ESTADO DE CONTRIBUCIONES ADEUDADAS AL FONDO GENERAL AL 30 DE JUNIO DE 2011

BUDGETARY CONTRIBUTIONS / CONTRIBUTIONS BUDGETAIRES / CONTRIBUCIONES PRESUPUESTARIAS				
FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÈRES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL EUR
	YEARS/ANNEES AÑOS	EUR	2011 EUR	
	AFGHANISTAN-AFGANISTAN 81-87,89-08,10	653.095,77	0,00	653.095,77
ALBANIA-ALBANIE -		0,00	0,00	0,00
ALGERIA-ALGERIE-ARGELIA -		0,00	0,00	0,00
ANDORRA - ANDORRE -		0,00	44.717,00	44.717,00
ANGOLA 07-08		26.767,30	0,00	26.767,30
ARGENTINA-ARGENTINE -		0,00	0,00	0,00
ARMENIA-ARMENIE -		0,00	0,00	0,00
AUSTRALIA - AUSTRALIE -		0,00	115.627,50	115.627,50
AUSTRIA-AUTRICHE -		0,00	0,00	0,00
AZERBAIJAN-AZERBAIJÁN 08		24.476,00	0,00	24.476,00
BAHAMAS -		0,00	0,00	0,00
BANGLADESH (5) -		0,00	25.507,00	25.507,00
BAHRAIN-BAHREIN-BAHREÍN 77-84,10		352.996,25	43.026,00	396.022,25
BELARUS-BÉLARUS-BELARÚS -		0,00	0,00	0,00
BENIN -		0,00	24.843,00	24.843,00
BHUTAN-BHOUTAN-BHUTÁN -		0,00	0,00	0,00
BOLIVIA-BOLIVIE 77-87,89-98,10		516.389,50	25.507,00	541.896,50
BOSNIA AND HERZEGOVINA -		0,00	0,00	0,00
BOSNIE-HERZEGOVINE -		0,00	0,00	0,00
BOSNIA Y HERZEGOVINA -		0,00	0,00	0,00
BOTSWANA (2) -		0,00	49.686,00	49.686,00
BRAZIL-BRESIL-BRASIL -		0,00	0,00	0,00
BRUNEI DARUSSALAM / BRUNÉI DARUSSALAM -		0,00	0,00	0,00
BULGARIA-BULGARIE -		0,00	0,00	0,00
BURKINA FASO 02-04		52.438,46	24.843,00	77.281,46
BURUNDI 77-07		701.347,61	3.649,00	704.996,61
CAMBODIA-CAMBODGE- CAMBOYA 77-92		360.300,81	0,00	360.300,81
CAMEROON CAMEROUN 09-10		25.207,26	0,00	25.207,26
CANADA - CANADÁ -		0,00	0,00	0,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÈRES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL EUR
	YEARS/ANNEES AÑOS	EUR	2011 EUR	
				EUR
CAPE VERDE-CAP VERT-CABO VERDE	02-10	165.714,00	19.874,00	185.588,00
CENTRAL AFRICAN REPUBLIC REPUBLIQUE CENTRAFRICAINE REPUBLICA CENTROAFRICANA	06-10	102.762,00	24.843,00	127.605,00
CHAD-TCHAD	07-08,10	73.315,00	24.843,00	98.158,00
CHILE-CHILI	10	2.709,25	99.371,00	102.080,25
CHINA-CHINE	-	0,00	0,00	0,00
COLOMBIA-COLOMBIE (3)	-	0,00	0,00	0,00
CONGO	91-08	370.472,55	0,00	370.472,55
COSTA RICA	-	0,00	0,00	0,00
CÔTE D'IVOIRE	04-10	186.105,00	24.843,00	210.948,00
CROATIA-CROACIE-CROACIA	-	0,00	0,00	0,00
CUBA	-	0,00	0,00	0,00
CYPRUS-CHYPRE-CHIPRE	-	0,00	0,00	0,00
CZECH REPUBLIC REPUBLIQUE TCHEQUE REPUBLICA CHECA	-	0,00	0,00	0,00
DEM.PEOPLE'S REP.OF KOREA REP.POP.DEM. DE COREE REP.POP.DEM. DE COREA	10	24.641,86	24.843,00	49.484,86
DEM. REPUBLIC OF THE CONGO REPUBLIQUE DEM. DU CONGO REPUBLICA DEM. DEL CONGO	91-96,98-00,02-06 08-10	337.407,26	24.843,00	362.250,26
DJIBOUTI	03-10	167.782,00	22.359,00	190.141,00
DOMINICAN REP.-REP. DOMINICAINE REPUBLICA DOMINICANA	-	0,00	0,00	0,00
ECUADOR-EQUATEUR	-	0,00	0,00	0,00
EGYPT-EGYPTE-EGIPTO (5)	-	0,00	0,00	0,00
EL SALVADOR	95-96	39.692,76	44.717,00	84.409,76
ERITREA, ERYTHREE	10	24.662,00	0,00	24.662,00
ETHIOPIA-ETHIOPIE-ETIOPIA	-	0,00	0,00	0,00
FIJI-FIDJI	-	0,00	0,00	0,00
FRANCE-FRANCIA	-	0,00	317.988,00	317.988,00
GABON (4)	07,10	75.732,31	0,00	75.732,31
GAMBIA-GAMBIE (5)	91-05,08-10	346.325,15	24.843,00	371.168,15

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÈRES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL EUR
	YEARS/ANNEES AÑOS	EUR	2011 EUR	
				EUR
GEORGIA-GEORGIE	-	0,00	0,00	0,00
GERMANY-ALLEMAGNE-ALEMANIA	-	0,00	0,00	0,00
GHANA	-	0,00	29.811,00	29.811,00
GREECE-GRECE-GRECIA	-	0,00	0,00	0,00
GUATEMALA	-	0,00	0,00	0,00
GUINEA-GUINEE	95-96,98-00,07-10	205.401,75	24.843,00	230.244,75
GUINEA-BISSAU-GUINEE-BISSAU	92-96,99-10	348.950,55	24.843,00	373.793,55
EQUATORIAL GUINEA GUINÉE ÉQUATORIALE GUINEA ECUATORIAL	10	21.133,00	21.808,00	42.941,00
HAITI	10	24.662,00	24.843,00	49.505,00
HONDURAS	-	0,00	0,00	0,00
HUNGARY-HONGRIE-HUNGRIA	-	0,00	119.246,00	119.246,00
INDIA-INDE	-	0,00	0,00	0,00
INDONESIA-INDONESIE (2)	-	0,00	0,00	0,00
IRAN, ISLAMIC REP. OF (1) IRAN REPUBLIQUE ISLAMIQUE D' IRAN, REPUBLICA ISLAMICA DE	-	0,00	59.623,00	59.623,00
IRAQ	85-87, 91-06	1.856.798,34	0,00	1.856.798,34
ISRAEL-ISRAËL	-	0,00	0,00	0,00
ITALY-ITALIE-ITALIA	-	0,00	0,00	0,00
JAMAICA-JAMAIQUE	-	0,00	0,00	0,00
JAPAN-JAPON (2)	-	0,00	0,00	0,00
JORDAN-JORDANIE-JORDANIA	-	0,00	0,00	0,00
KAZAKHSTAN-KAZAJSTÁN	-	0,00	0,00	0,00
KENYA	-	0,00	1.017,64	1.017,64
KYRGYZSTAN-KIRGHIZISTAN KIRGUISTAN	95-10	369.619,89	24.843,00	394.462,89
KUWAIT-KOWEÏT	10	149.057,00	0,00	149.057,00
LAO PEOPLE'S DEM.REP. REPUBLIQUE POP. DEM. LAO REP.DEM.POP. LAO	88-95,04	209.789,35	0,00	209.789,35
LATVIA-LETTONIE-LETONIA	-	0,00	0,00	0,00
LEBANON-LIBAN-LIBANO	-	0,00	73.028,00	73.028,00
LESOTHO (2)	09-10	49.686,00	24.843,00	74.529,00
LIBYAN ARAB JAMAHIRIYA- JAMAHIRIYA ARABE LIBYENNE JAMAHIRIYA ARABE LIBIA	04-06,09	244.004,00	59.623,00	303.627,00
LITHUANIA-LITUANIE-LITUANIA	-	0,00	59.623,00	59.623,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÈRES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNEES AÑOS	EUR	2011 EUR	
			EUR	
MACEDONIA, FORMER YUGOSLAVE REP.				
MACEDOINE, EX REP. YOUGOSLAVE DE	10	29.594,00	29.811,00	59.405,00
Macedonia, ex rep. yugoslava de				
MADAGASCAR	10	23.931,62	24.843,00	48.774,62
MALAYSIA-MALAISIE-MALASIA	-	0,00	0,00	0,00
MALAWI (4)	00,02-10	199.542,24	24.843,00	224.385,24
MALDIVES-MALDIVAS	-	0,00	24.843,00	24.843,00
MALI	91-93,96-98	139.424,37	24.843,00	164.267,37
MALTA-MALTE	-	0,00	0,00	0,00
MAURITANIA-MAURITANIE	76-05	659.390,57	24.843,00	684.233,57
MAURITIUS-MAURICE-MAURICIO(5)	-	0,00	0,00	0,00
MEXICO-MEXIQUE	-	0,00	0,00	0,00
MONACO-MÓNACO	-	0,00	0,00	0,00
MONGOLIA-MONGOLIE	93-99	214.799,06	24.843,00	239.642,06
MONTENEGRO / MONTÉNÉGRO	-	0,00	0,00	0,00
MOROCCO-MAROC-MARRUECOS	-	0,00	0,00	0,00
MOZAMBIQUE	-	0,00	0,00	0,00
NAMIBIA-NAMIBIE	08	44.358,00	0,00	44.358,00
NEPAL	-	0,00	0,00	0,00
NETHERLANDS - PAYS-BAS -	-	0,00	0,00	0,00
PAISES BAJOS				
NICARAGUA	94,97-02,08	171.030,04	24.843,00	195.873,04
NIGER	82-87, 90-07,10	565.035,14	24.843,00	589.878,14
NIGERIA	-	0,00	183,92	183,92
NORWAY - NORVÈGE - NORUEGA	-	0,00	0,00	0,00
OMAN - OMÁN	-	0,00	0,00	0,00
PAKISTAN (5)	08,10	31.561,24	29.811,00	61.372,24
PANAMA	-	0,00	0,00	0,00
PAPUA NEW GUINEA				
PAPOUASIE-NOUVELLE-GUINÉE	08-10	68.762,00	24.843,00	93.605,00
PAPUA NUEVA GUINEA				
PARAGUAY	-	0,00	0,00	0,00
PERU-PEROU	91,95,96,03	145.741,28	59.623,00	205.364,28
PHILIPPINES-FILIPINAS	-	0,00	1.236,98	1.236,98
POLAND-POLOGNE-POLONIA	-	0,00	0,00	0,00
PORTUGAL	-	0,00	0,00	0,00
QUATAR	-	0,00	0,00	0,00
REPUBLIC OF KOREA				
REPUBLIQUE DE CORÉE	-	0,00	0,00	0,00
REPUBLICA DE COREA				
REPUBLIC OF MOLDOVA				
REPUBLIQUE DE MOLDOVA	-	0,00	24.843,00	24.843,00
REPUBLICA DE MOLDOVA				
ROMANIA-ROUMANIE-RUMANIA	-	0,00	0,00	0,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÈRES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL EUR
	YEARS/ANNEES AÑOS	EUR	2011 EUR	
RUSSIAN FEDERATION				
FEDERATION DE RUSSIE	-	0,00	0,00	0,00
FEDERACION DE RUSIA				
RWANDA	-	0,00	2.523,04	2.523,04
SAN MARINO - SAINT-MARIN	-	0,00	0,00	0,00
SAO TOME-AND-PRINCIPE				
SAO TOME-ET-PRINCIPE	86-10	520.543,65	19.874,00	540.417,65
SANTO TOME Y PRINCIPE				
SAUDI ARABIA-ARABIE SAOUDITE	-	0,00	0,00	0,00
ARABIA SAUDITA				
SÉNÉGAL-SENEGAL	-	0,00	24.843,00	24.843,00
SERBIA / SERBIE	-	0,00	0,00	0,00
SEYCHELLES	-	0,00	0,00	0,00
SIERRA LEONE - SIERRA LEONA	79-00,03-10	652.818,39	24.843,00	677.661,39
SLOVAKIA - SLOVAQUIE -ESLOVAQUIA	-	0,00	0,00	0,00
SLOVENIA-SLOVENIE-ESLOVENIA	-	0,00	0,00	0,00
SOUTH AFRICA - AFRIQUE DU SUD-	-	0,00	0,00	0,00
SUDAFRICA (2)				
SPAIN-ESPAGNE-ESPAÑA	-	0,00	317.988,00	317.988,00
SRI LANKA	-	0,00	0,00	0,00
SUDAN-SOUDAN	84-86,89-03,06-08	457.439,92	0,00	457.439,92
SWAZILAND - SWAZILANDIA	-	0,00	0,00	0,00
SWITZERLAND-SUISSE-SUIZA	-	0,00	0,00	0,00
SYRIAN ARAB REPUBLIC				
REPUBLIQUE ARABE SYRIENNE	-	0,00	0,00	0,00
REPUBLICA ARABE SIRIA				
TAJIKISTAN / TAYIKISTÁN /TADJIKISTAN	-	0,00	0,00	0,00
THAILAND-THAILANDE-TAILANDIA	-	0,00	0,00	0,00
TIMOR-LESTE	-	0,00	872,95	872,95
TOGO	00-06	120.762,33	0,00	120.762,33
TUNISIA-TUNISIE-TUNEZ	-	0,00	0,00	0,00
TURKEY-TURQUIE-TURQUIA (1)	-	0,00	0,00	0,00
TURKMENISTAN	95-98,00-10	444.444,40	29.811,00	474.255,40
UCRANIA - UKRAINE	-	0,00	65.425,00	65.425,00
UGANDA-OLUGANDA (5)	95-00,02-04,10	196.541,76	24.843,00	221.384,76
UNITED REP. OF TANZANIA (5)				
REPUBLIQUE-UNIE DE TANZANIE	08,10	37.792,00	0,00	37.792,00
REPUBLICA UNIDA DE TANZANIA				
URUGUAY	01-03	150.577,22	51.015,00	201.592,22

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIERES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS		TOTAL
	YEARS/ANNEES		2011		
	AÑOS	EUR	EUR	EUR	
UZBEKISTAN-OUZBEKISTAN	-	0,00	24.843,00		24.843,00
VENEZUELA	-	0,00	67.573,00		67.573,00
VIET NAM	-	0,00	0,00		0,00
YEMEN	79-89,95	256.576,82	0,00		256.576,82
ZAMBIA-ZAMBIE	10	73,02	24.843,00		24.916,02
ZIMBABWE	-	0,00	19.400,69		19.400,69
<b>Total Full Members</b>					
<b>Total Membres Effectifs</b>					
<b>Total Miembros Efectivos</b>		<b>13.240.181,05</b>		<b>2.626.560,72</b>	<b>15.866.741,77</b>

ASSOCIATE MEMBERS MEMBRES ASSOCIES MIEMBROS ASOCIADOS	ARREAR CONTRIBUTIONS ARRIERES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS		<b>TOTAL</b>
	YEARS / ANNEES		2011		
	AÑOS	EUR	EUR	EUR	
ARUBA	-	0,00	22.359,00	22.359,00	22.359,00
MACAO	-	0,00	0,00	0,00	0,00
MADEIRA, MADERE	-	0,00	0,00	0,00	0,00
FLEMISH COMM. OF BELGIUM COMM. FLAMANDE DE BELGIQUE COMUNIDAD FLAMENCA BELGA	-	0,00	0,00	0,00	0,00
HONG KONG, CHINA	-	0,00	0,00	0,00	0,00
NETHERLANDS ANTILLES ANTILLES NEERLANDAISES ANTILLAS NEERLANDESAS	01-10	183.646,86	22.359,00	22.359,00	206.005,86
PUERTO RICO, PORTO RICO	10	22.359,00	22.359,00	22.359,00	44.718,00
<b>Total Associate Members</b>					
<b>Total Membres Associes</b>					
<b>Total Miembros Asociados</b>		<b>206.005,86</b>		<b>67.077,00</b>	<b>273.082,86</b>

	ARREAR CONTRIBUTIONS	CONTRIBUTIONS DUE	
AFFILIATE MEMBERS	ARRIERES DE CONTRIBUTIONS	CONTRIBUTIONS DUES	TOTAL
MEMBRES AFFILIES	CONTRIBUCIONES ATRASADAS	CONTRIBUCIONES ADEUDADAS	
MIEMBROS AFILIADOS	YEARS / ANNEES	2011	
	AÑOS	EUR	EUR
Total Affiliate Members			
Total Membres Affiliees	96-10	306.034,47	268.122,32
Total Miembros Afiliados			574.156,79

FORMER MEMBERS EX-MEMBRES EX-MIEMBROS	ARREAR CONTRIBUTIONS ARRIERES DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS		TOTAL EUR
	YEARS / ANNEES AÑOS	EUR	2011	EUR	
Total Former Full Members					
Total Ex-Membres effectifs	77-99	1.685.586,36		0,00	1.685.586,36
Total Ex-Miembros Efectivos					
Total Form Associate Members					
Total Ex-Membres Associés	86	1.947,90		0,00	1.947,90
Total Ex-Miembros Asociados					
Total Form Affiliate Members					
Total Ex-Membres Affiliés	06-10	64.849,16		0,00	64.849,16
Total Ex-Miembros Afiliados					
<b>BUDGETARY CONTRIBUTIONS DUE CONTRIBUTIONS BUDGETAIRES DUES CONTRIBUCIONES PRESUP. ADEUDADAS</b>					
		15.504.604,80		2.961.760,04	18.466.364,84

**EXTRA-BUDGETARY CONTRIBUTIONS**  
**CONTRIBUTIONS EXTRA-BUDGETAIRES**  
**CONTRIBUCIONES EXTRA-PRESUPUESTARIAS**  
**[CE/DEC/19(XXXVIII)]**

	ARREAR CONTRIBUTIONS		CONTRIBUTIONS DUE	<b>TOTAL</b>
	ARRIERES DE CONTRIBUTIONS		CONTRIBUTIONS DUES	
	CONTRIBUCIONES ATRASADAS		CONTRIBUCIONES ADEUDADAS	
	YEARS / ANNEES	2011		
	AÑOS	EUR	EUR	EUR
Total Full Members				
Total Membres Effectifs	98,02-04	155.837,31	19.874,00	175.711,31
Total Miembros Efectivos				
Total Associate Members				
Total Membres Associés	02	10.876,83	0,00	10.876,83
Total Miembros Asociados				
Total Affiliate Members				
Total Membres Affiliés	01-09	295.296,43	209.577,43	504.873,86
Total Miembros Afiliados				
Total Former Full Members				
Total Ex-Membres Effectifs	99	1.389,15	0,00	1.389,15
Total Ex-Miembros Efectivos				
Total Form Associate Members				
Total Ex-Membres Associés	-	0,00	0,00	0,00
Total Ex-Miembros Asociados				
Total Form Affiliate Members				
Total Ex-Membres Affiliés	05-07	52.484,21	0,00	52.484,21
Total Ex-Miembros Afiliados				
<b>EXTRA-BUDGETARY CONTRIBUTIONS DUE</b>				
CONTRIB.EXTRA-BUDGETAIRES DUES		515.883,93	229.451,43	745.335,36
CONTRIB.EXTRA-PRESUP.ADEUDADAS				
<b>TOTAL CONTRIBUTIONS DUE</b>				
<b>TOTAL CONTRIBUTIONS DUES</b>		16.020.488,73	3.191.211,47	19.211.700,20
<b>TOTAL CONTRIBUCIONES ADEUDADAS</b>				
<b>FINANCIAL YEAR STARTS / EXERCICE FINANCIER COMMENCE / EJERCICIO FINANCIERO COMIENZA:</b>				
(1) MARCH	MARS	MARZO		
(2) APRIL	AVRIL	ABRIL		
(3) MAY	MAI	MAYO		
(4) JUNE	JUIN	JUNIO		
(5) JULY	JUILLET	JULIO		

## ANNEX II

APPROPRIATIONS AUTHORIZED FOR 2011 [(A/RES/572(XVII)) BY MAIN PROGRAMME AND SECTION (euros)]					
PROGRAMMES AND SECTIONS (INITIAL STRUCTURE)	2011				
	APPROPRIATION LINES AND SUB-LINES (*)		POSTS	STAFF	OPERATIONS
	P	G			
<b>PART I: MAJOR PROGRAMME - OPERATIONS</b>					
<b>Section 0: Programme Management and Coordination</b>	3	1	383.000	17.000	400.000
<b>Section 1: Markets</b>	5	5	803.000	356.000	1.159.000
- Statistics	2	3	371.000	100.000	471.000
- Market Intelligence	2	2	321.000	110.000	431.000
- E-Tourism Development	0	0	0	43.000	43.000
- Risk Assessment and Crisis Management	1	0	111.000	103.000	214.000
<b>Section 2: Information and Communication</b>	4	7	792.000	176.000	968.000
- Information and Communication	2	2	321.000	79.000	400.000
- Publications	0	1	50.000	8.000	58.000
- Documentation Resources and Archives	1	3	260.000	29.000	289.000
- Fairs and Communication	1	1	161.000	60.000	221.000
<b>Section 3: Affiliate Members and Public-Private Partnership</b>	2	3	371.000	130.000	501.000
- Affiliate Members	0	2	100.000	0	100.000
- Business Council	1	0	110.000	33.000	143.000
- Education Council	0	0	0	37.000	37.000
- Destination Council	1	1	161.000	60.000	221.000
<b>Section 4: Education, Training and Knowledge Mgmt.</b>	1	1	161.000	85.000	246.000
<b>Section 5: Sustainable Development of Tourism</b>	4	2	544.000	88.000	632.000
- Sustainable Development	3	1	383.000	61.000	444.000
- Cultural, Social and Ethical Aspects of Tourism	1	1	161.000	27.000	188.000
<b>Section 6: Development Assistance</b>	2	4	421.000	100.000	521.000
<b>Section 7: Regional Activities</b>	9	6	1.297.000	858.000	2.155.000
<b>Section 8: United Nations System</b>	0	1	50.000	90.000	140.000
<b>Section 9: Technical Meetings</b>	0	2	100.000	41.000	141.000
<b>TOTAL PART I</b>	30	32	4.922.000	1.941.000	6.863.000
<b>PART II: MAJOR PROGRAMME - GOVERNING ORGANS AND MEETINGS</b>					
<b>Section 1: General Assembly</b>	0	0	0	193.000	193.000
<b>Section 2: Executive Council and Subsidiary Organs</b>	0	0	0	66.000	66.000
- Executive Council	0	0	0	30.000	30.000
- Technical Committee on Programme and Coordination	0	0	0	24.000	24.000
- Committee on Budget and Finance	0	0	0	12.000	12.000
<b>Section 3: Management</b>	6	1	1.106.000	187.000	1.293.000
<b>Section 4: Conferences, Translation, Printing and Repr.</b>	7	5	1.025.000	72.000	1.097.000
<b>TOTAL PART II</b>	13	6	2.131.000	518.000	2.649.000
<b>PART III: MAJOR PROGRAMME - PROGRAMME SUPPORT SERVICES AND OTHER BUDGETARY APPROPRIATIONS</b>					
<b>Section 1: Budget and Finance</b>	2	3	371.000	0	371.000
<b>Section 2: Human Resources and Travel</b>	1	4	310.000	136.000	446.000
<b>Section 3: Purchasing, Maintenance and Security</b>	0	7	349.000	877.000	1.226.000
<b>Section 4: ICT</b>	2	3	371.000	0	371.000
<b>Section 5: Mail and Telecommunications</b>	0	3	149.000	373.000	522.000
<b>Section 6: Other budgetary appropriations</b>	0	0	0	19.000	19.000
<b>TOTAL PART III</b>	5	20	1.550.000	1.405.000	2.955.000
<b>PART IV: MAJOR PROGRAMME - PROVISIONS</b>					
<b>Section 1: Provision for after service health insurance</b>	0	0	0	200.000	200.000
<b>Section 2: Provision for repatriation</b>	0	0	0	100.000	100.000
<b>TOTAL PART IV</b>	0	0	0	300.000	300.000
<b>TOTAL BUDGET</b>	48	58	8.603.000	4.164.000	12.767.000
		106			

(\*) The budgetary distribution was approved at Programme and Section levels, as per document A/18/15

## ANNEX III

REVISED APPROPRIATIONS 2011 IN ACCORDANCE TO NEW STRUCTURE [ see document CE/89/5(a) and decision CE/DEC/6(LXXXIX) ] (in euros)						
MAJOR PROGRAMMES AND SECTIONS		2011				
APPROPRIATION LINES		POSTS		STAFF	NON STAFF	TOTAL
		P	G			
<b>A REGIONAL</b>						
A01 Regional Programme, Africa		2	2	321.000	150.000	471.000
A02 Regional Programme, Americas		2	2	321.000	150.000	471.000
A03 Regional Programme, Asia and the Pacific		2	2	321.000	150.000	471.000
A04 Regional Programme, Europe		2	2	321.000	80.000	401.000
A05 Regional Programme, Middle East		1	2	211.000	80.000	291.000
<b>TOTAL REGIONAL PROGRAMMES</b>		9	10	<b>1.495.000</b>	<b>610.000</b>	<b>2.105.000</b>
<b>B OPERATIONAL</b>						
B01 Sustainable Development of Tourism		3	1	383.000	90.000	473.000
B02 Technical Cooperation and Services		2	4	421.000	90.000	511.000
B03 Statistics and Tourism Satellite Account		2	3	371.000	150.000	521.000
B04 Affiliate Members		0	2	100.000	20.000	120.000
B05 Communications		2	2	322.000	80.000	402.000
B06 Tourism Trends and Marketing Strategies		2	2	321.000	150.000	471.000
B07 Risk and Crisis Management		1	0	111.000	40.000	151.000
B08 Institutional and Corporate Relations		1	0	111.000	285.000	396.000
B09 Destination Management		1	1	161.000	45.000	206.000
B10 Information Resources and Archives		1	3	260.000	35.000	295.000
B11 Ethics and Social Dimension of Tourism		1	1	161.000	40.000	201.000
B12 Special Field Program		0	0	0	40.000	40.000
B13 Knowledge Network		0	0	0	20.000	20.000
B14 Themis		0	1	50.000	160.000	210.000
<b>TOTAL OPERATIONAL PROGRAMME</b>		16	20	<b>2.772.000</b>	<b>1.245.000</b>	<b>4.017.000</b>
<b>C SUPPORT - DIRECT TO MEMBERS</b>						
C01 Languages, Meetings and Documents		6	2	766.000	200.000	966.000
C02 Management		7	7	1.514.000	253.000	1.767.000
C03 Programme and Coordination		2	0	222.000	40.000	262.000
C04 Publications and e-Library		0	1	50.000	20.000	70.000
C05 Fairs		1	1	161.000	120.000	281.000
<b>TOTAL SUPPORT-DIRECT TO MEMBERS PROGRAMME</b>		16	11	<b>2.713.000</b>	<b>633.000</b>	<b>3.346.000</b>
<b>D SUPPORT - INDIRECT TO MEMBERS</b>						
D01 Budget and Finance		3	3	482.000	30.000	512.000
D02 Human Resources		2	2	322.000	112.000	434.000
D03 Information and Communication Technology		2	3	371.000	410.000	781.000
D04 Premises and Internal Services		0	9	448.000	824.000	1.272.000
D05 Provisions		0	0	0	300.000	300.000
<b>TOTAL SUPPORT-INDIRECT TO MEMBERS PROGRAMME</b>		7	17	<b>1.623.000</b>	<b>1.676.000</b>	<b>3.299.000</b>
<b>TOTAL</b>		48	58	<b>8.603.000</b>	<b>4.164.000</b>	<b>12.767.000</b>
		106				

## ANNEX IV

PLAN OF EXPENDITURE 2011 IN ACCORDANCE TO NEW STRUCTURE [ see document CE/89/5a and decision CE/DEC/6(LXXXIX) ] ( in euros )		
MAJOR PROGRAMMES AND SECTIONS	2011	
	APPROPRIATIONS	ALLOTMENTS
<b>TOTAL STAFF COSTS</b>	<b>8.603.000</b>	<b>8.333.000</b>
<b>NON-STAFF COSTS</b>		
<b>A REGIONAL</b>		
A01 Programa Regional, África	150.000	150.000
A02 Programa Regional, Américas	150.000	150.000
A03 Programa Regional, Asia y el Pacífico	150.000	150.000
A04 Programa Regional, Europa	80.000	80.000
A05 Programa Regional, Oriente Medio	80.000	80.000
<b>TOTAL REGIONAL PROGRAMMES</b>	<b>610.000</b>	<b>610.000</b>
<b>B OPERATIONAL</b>		
B01 Sustainable Development of Tourism	90.000	90.000
B02 Technical Cooperation and Services	90.000	90.000
B03 Statistics and Tourism Satellite Account	150.000	150.000
B04 Affiliate Members	20.000	20.000
B05 Communications	80.000	80.000
B06 Tourism Trends and Marketing Strategies	150.000	150.000
B07 Risk and Crisis Management	40.000	40.000
B08 Institutional and Corporate Relations	285.000	285.000
B09 Destination Management	45.000	45.000
B10 Information Resources and Archives	35.000	35.000
B11 Ethics and Social Dimension of Tourism	40.000	40.000
B12 Special Field Program	40.000	40.000
B13 Knowledge Network	20.000	90.000
B14 Themis	160.000	160.000
<b>TOTAL OPERATIONAL PROGRAMME</b>	<b>1.245.000</b>	<b>1.315.000</b>
<b>C SUPPORT - DIRECT TO MEMBERS</b>		
C01 Languages, Meetings and Documents	200.000	210.000
C02 Management	253.000	190.000
C03 Programme and Coordination	40.000	40.000
C04 Publications and e-Library	20.000	32.000
C05 Fairs	120.000	120.000
<b>TOTAL SUPPORT-DIRECT TO MEMBERS PROGRAMME</b>	<b>633.000</b>	<b>592.000</b>
<b>D SUPPORT - INDIRECT TO MEMBERS (*)</b>		
D01 Budget and Finance	30.000	125.000
D02 Human Resources	112.000	112.000
D03 Information and Communication Technology	410.000	410.000
D04 Premises and Internal Services	824.000	578.000
D05 Provisions	300.000	225.000
<b>TOTAL SUPPORT-INDIRECT TO MEMBERS PROGRAMME</b>	<b>1.676.000</b>	<b>1.450.000</b>
<b>TOTAL NON-STAFF COSTS (A + B + C + D)</b>	<b>4.164.000</b>	<b>3.967.000</b>
<b>TOTAL</b>	<b>12.767.000</b>	<b>12.300.000</b>

## ANNEX V

CONSOLIDATED CASH POSITION AT 30 JUNE 2011 ( in euros )		
<b>Consolidated Cash Position at 31 December 2010 .....</b>		<b>14.751.784,00</b>
<b><u>Income received 2011</u></b>		
- Members' contributions to the budget / 2011 .....	8.762.005,08	
- Arrear contributions received in 2011 .....	502.942,92	
- Affiliate Members' contributions to their programme of work .....	122.826,13	
- Members' contributions to the Working Capital Fund .....	0,00	
- Other income .....	32.023,35	
- Interests from fixed-term and current accounts / General Fund .....	68.318,77	
- Income ST-EP Foundation .....	0,00	
- Net income from publications .....	221.475,00	
- Voluntary contributions .....	743.056,03	
- Income from Permanent Secretariat Affiliate Members / Fund-in-Trust .....	114,71	
- Income from Fund-in-Trust / Italy .....	585,54	10.453.347,53
<b><u>Disbursements 2011</u></b>		
- Budgetary expenditure .....	5.432.422,12	
- Expenses of Affiliate Members for their programme of work .....	103.020,75	
- Expenses of fixed assets replacement fund .....	47.795,23	
- Expenses publications .....	70.066,99	
- Expenses Voluntary contributions .....	952.183,66	
- Extrabudgetary expenses. Agency support costs / UNDP .....	0,00	
- Expenses ST-EP Foundation .....	0,00	
- Expenses Permanent Secretariat Affiliate Members Fund-in-Trust .....	51.101,40	
- Expenses from Fund-in-Trust / Italy .....	108.803,99	
- Net exchange differences / General Fund .....	7.804,25	(6.773.198,39)
- Net effects on cash increase / decrease accounts receivable payable .....		(1.455.046,04)
<b>Consolidated cash balance at 30 June 2011 .....</b>		<b>16.976.887,10</b>
<b>(Cash position in USD not included)</b>		

**ANNEX VI**

Consolidated cash position at 30 June 2011 (in U.S. Dollars)	
<b>Cash balance at 31 December 2010 .....</b>	<b>2.634.309,58</b>
Income received 2011 .....	974.157,00
Disbursements 2011 .....	(695.862,51)
<b>Cash balance at 30 June 2011 .....</b>	<b>2.912.604,07</b>

(This cash position relates to UNDP Multi-Donor Trust Funds (MDTF) and Joint Programmes (JPs)